

**Cc:** Stalcup, Dana[Stalcup.Dana@epa.gov]  
**To:** Woolford, James[Woolford.James@epa.gov]  
**From:** Mahmud, Shahid  
**Sent:** Sat 8/15/2015 1:23:30 AM  
**Subject:** Re: Internal Review Team for Gold King Mine Incident Charge Statement

Jim,

Thanks for sending the charge to Region 8 and for making yourself available on multiple days next week.

Shahid Mahmud  
Team Leader  
EPA Abandoned Mine Lands Team  
703-603-8789

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**From:** Woolford, James  
**Sent:** Friday, August 14, 2015 9:20 PM  
**To:** Mahmud, Shahid  
**Cc:** Stalcup, Dana  
**Subject:** RE: Internal Review Team for Gold King Mine Incident Charge Statement

Thanks. Good point.

Let me know Sunday what's the best time fir a quick call Monday AM.

Jim Woolford, Director  
Office of Superfund Remediation & Technology Innovation  
US EPA

Sent from my Windows Phone  
Please excuse typos

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**From:** Mahmud, Shahid  
**Sent:** 8/14/2015 8:56 PM  
**To:** Woolford, James  
**Cc:** Stalcup, Dana  
**Subject:** Re: Internal Review Team for Gold King Mine Incident Charge Statement

Jim,

Dave Ostrander and Laura Williams (Branch Chief) in Region 8's Emergency Response

Program seem very apprehensive about the team visit next week during my call with them earlier today. I assured them that this visit was not to second guess the region and verbally sketched out our charge for the visit. I recommend we share this with them prior to our visit so they have our charge in writing. I am not a political guy but think that the trip would go much smoother if we shared this document with them. On the timing of the conference call with you, the Region 9 and 6 folks plan on flying back on Tuesday while Ed and I plan to fly back on Wednesday. Is Thursday too late for a de-briefing call with you - but a Monday morning pep talk to the group seems like a good idea as well. Thanks!

Shahid Mahmud  
Team Leader  
EPA Abandoned Mine Lands Team  
703-603-8789

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**From:** Woolford, James  
**Sent:** Friday, August 14, 2015 6:04 PM  
**To:** Mahmud, Shahid; Hillenbrand, John; Wirtschafter, Joshua; Moreen, Ed; Price, Lisa  
**Cc:** Stanislaus, Mathy; Breen, Barry; Natarajan, Nitin; Stalcup, Dana; Michaud, John; Edlund, Carl; Manzanilla, Enrique; Albright, Rick; Cheatham, Reggie; Tulis, Dana; Fitz-James, Schatzi; Gartner, Lois; Lindsay, Nancy; Phillips, Pam; Fleming, Sheila; Minor, Dustin; Quast, Sylvia  
**Subject:** Internal Review Team for Gold King Mine Incident Charge Statement

Shahid, John, Joshua, Ed and Lisa:

Thanks for agreeing to participate on the Gold King Mine internal review team.

I want to express my appreciation to your regional management for permitting your participation.

I am attaching to this email the charge statement for your efforts. It is important that each team member is aware of and follows this charge. It is especially important that your efforts not disrupt the ongoing response activities.

If the team believes it would be useful before commencing its work Monday morning to have a conference call, I will make myself available. Otherwise, I would like to suggest that we have a "check-in" conference call Wednesday morning on your progress. Please let me know after you

all convene in Colorado what time on Wednesday works best for the team and whether you would like to have a conference call Monday morning.

Please note, as stated in the charge, the OSWER AA is expecting to receive your report on Monday, August 24.

If you have any questions, please feel free to call me at 703.603.8722 or Dana Stalcup at 703.603.8702. Both of us can be reached via email as well.

Again, I want to thank you in advance for your efforts.

Jim Woolford, Director

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